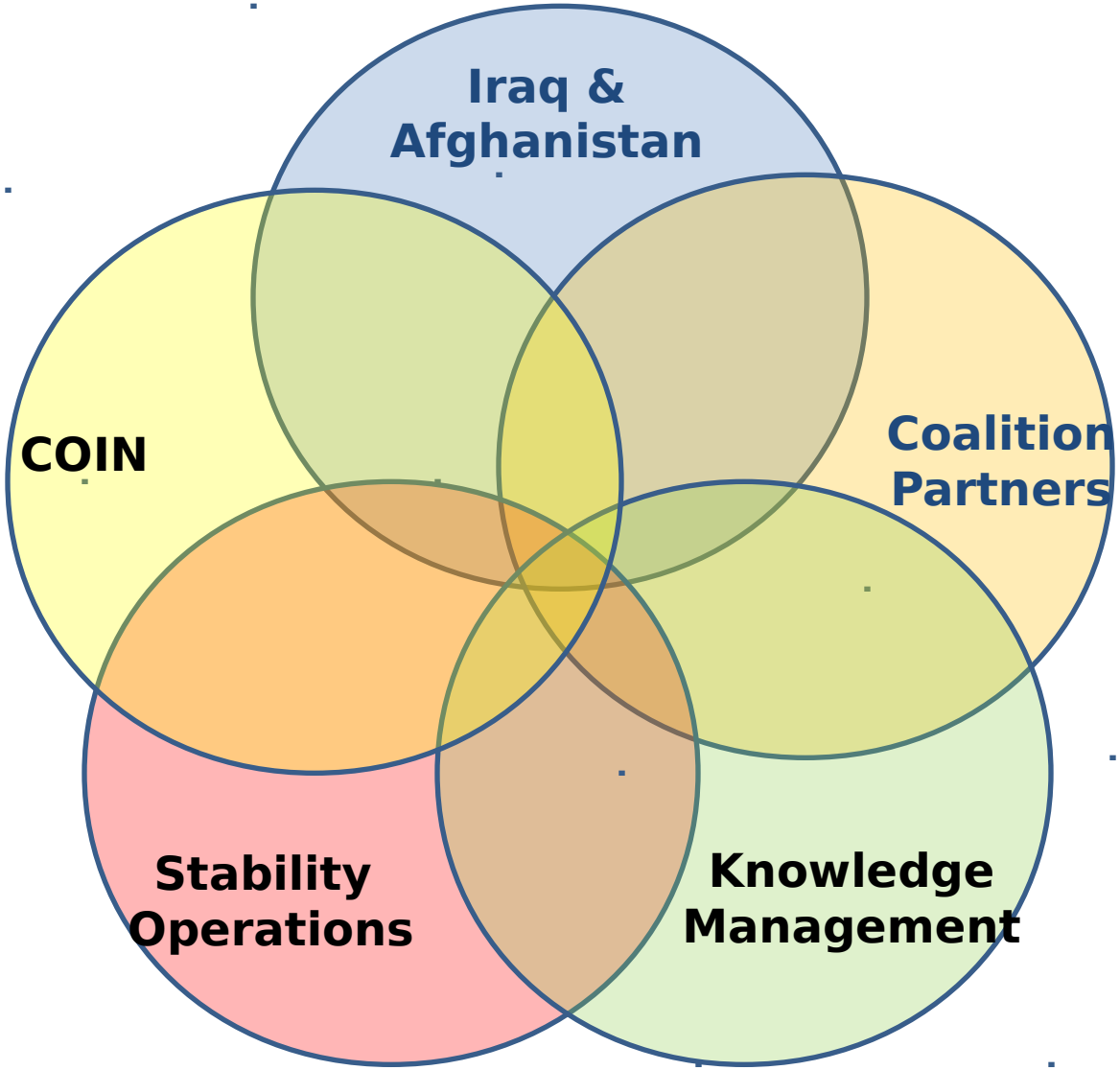
COIN Triad: Support to Theater CFEs

Situation

Both theater COIN Centers are requesting additional formalized support (manning, POI development & refinement, & capturing lessons learned) from CONUS-based organizations in COIN, Irregular Warfare, & Stability Operations communities of interest.

How can institutional force harness efforts of disparate organizations to provide resources, reach-back, & support to these critical efforts?

Cross-Cutting Issues



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Potential CFE Partners

USG
S/CRS
USAID
Treasury
DoJ
NSC

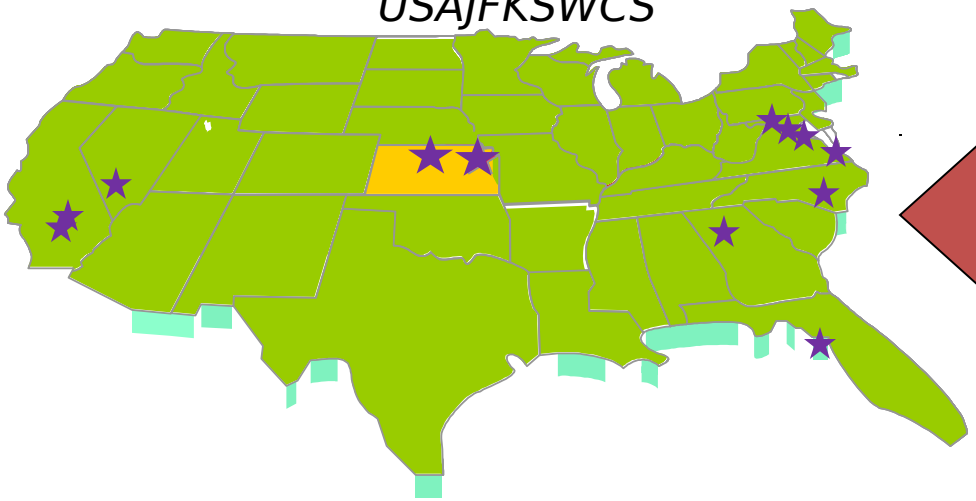
FORSCOM
FRTM
1st Army G7

Army
PKSOI
USASOC
AAWO
AWG
USAJFKSWCS

Services
USMC IW
USAF CIWC
USN IW

Iraq
COIN CFE
Phoenix Academy
Camp Buehring

CTCs
NTC
JRTC
JMRC
29 Palms
JWFC



Afghanistan
CTC-A

Joint IW Community
JCISFA
JIEDDO
SOCOM J-10 (IW)
JFCOM IW/JUO
USCENTCOM IW

CAC/TRADOC
USA/USMC COIN Ctr
CALL
BCTP
CAC-T
CGSC
CAC-K
CMIC

ABCA/NATO Input

CFLDTS
US COIN Embed

COIN Ctr (emerging)

CTC-A Embed
SOF School
COIN Ctr (emerging)

JFC Brunssum
JFTC

COIN CFE Training

CTC-A (Kabul)	COIN CFE (Taji)
TNG Audience: OMLTs, ETTs, ANA, ANP **Length:** 1 - 5 days **Program Base**: FM 3-24, OILs, Theater specific TTP. **Outcome**: COIN familiarization for trainers and host nation forces **When:** As scheduled by units	**TNG Audience:** BDE/BN/CO Leadership & Staff, TTs, Div Cmd Groups & Staff **Length:** 5 Days **Program Base**: FM 3-24, OILs, Theater specific TTP. **Outcome**: Leaders & staffs of BCTs/RCTs understand current theater COIN strategy, execution, & tactics to support MNF-I mission **When:** During unit RSOI in Kuwait

Guidance for Way Ahead

- Increase transparency on who is doing what to whom – horizontal integration.
- Validate nested, sequential, & progressive input to COIN & Stability POIs.
- Consider physical, virtual, & procedural linkages.
- Leverage knowledge management processes as part of Army, Joint, & Coalition learning organizations.
- Identify redundancies & overkill in process.
- Develop *Coalition/ABCA COIN Constellation*

Theater commanders drive COIN training emphasis.

Some Options

- Focused CALL-JCOA linkage.
- Train CALL embeds in COIN, SFA, & SO prior to deployment.
- Co-locate COIN Center, AWG(-), CMIC, IED-D, & CAC IA to enhance synergy between complementary efforts.
- Conduct horizontal POI scrub between training organizations to enhance nested/sequential/progressive effect.
- CSI Study: “COIN CFEs as Learning Organizations.”
- Engage joint IW community to support COIN CFEs.
- Engage coalition partners to support CFEs. Increase awareness of CFE potential to coalition partners.
- Rotate SMEs forward to CFEs & cycle back to Institutional base. “Project Warrior”-like program.